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Professional Certificate in Financial Due Diligence for Nonprofit Partnerships

# Assessing Financial Health of Nonprofit Organizations

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## Assessing Financial Health of Nonprofit Organizations

Nonprofit organizations play a crucial role in society by addressing various social issues, providing services, and advocating for change. Assessing the financial health of nonprofit organizations is essential to ensure their sustainability and effectiveness in achieving their missions. In the course Professional Certificate in Financial Due Diligence for Nonprofit Partnerships, participants learn key concepts and tools to evaluate the financial performance and stability of nonprofit organizations. Below is a comprehensive glossary of terms related to assessing the financial health of nonprofit organizations:

### 1. Financial Health

Financial health refers to the overall financial well-being and stability of an organization. It involves assessing various financial metrics, such as liquidity, solvency, profitability, and efficiency, to determine the organization's ability to meet its financial obligations and achieve its mission sustainably.

### 2. Nonprofit Organization

A nonprofit organization is a type of organization that operates for a charitable, educational, religious, or other socially beneficial purpose rather than for making a profit. Nonprofit organizations rely on donations, grants, and other sources of funding to support their activities.

### 3. Financial Due Diligence

Financial due diligence is the process of evaluating the financial aspects of a nonprofit organization before entering into a partnership or transaction. It involves reviewing financial statements, assessing risks, and identifying opportunities to ensure that the organization's financial health is sound.

### 4. Financial Performance

Financial performance refers to how well a nonprofit organization manages its financial resources to achieve its goals. It involves analyzing financial statements, key performance indicators, and other metrics to assess the organization's efficiency and effectiveness in utilizing its resources.

### 5. Liquidity

Liquidity is the ability of a nonprofit organization to meet its short-term financial obligations with available cash or other liquid assets. It is an important indicator of financial health, as insufficient liquidity can lead to cash flow problems and financial distress.

### 6. Solvency

Solvency is the ability of a nonprofit organization to meet its long-term financial obligations using its assets. It indicates whether the organization has enough resources to cover its debts and sustain its operations

over the long term.

#### 7. Profitability

Profitability is the ability of a nonprofit organization to generate a surplus or positive financial results from its activities. It reflects the organization's efficiency in managing its resources and achieving its financial goals.

#### 8. Efficiency

Efficiency refers to how well a nonprofit organization utilizes its resources to achieve its mission and goals. It involves optimizing processes, reducing costs, and maximizing the impact of financial resources to enhance the organization's effectiveness.

#### 9. Financial Statements

Financial statements are formal records that present the financial activities and position of a nonprofit organization. They include the balance sheet, income statement, cash flow statement, and statement of changes in net assets, providing valuable information for assessing financial health.

#### 10. Balance Sheet

A balance sheet is a financial statement that shows the assets, liabilities, and net assets of a nonprofit organization at a specific point in time. It provides a snapshot of the organization's financial position and helps assess its liquidity and solvency.

#### 11. Income Statement

An income statement is a financial statement that shows the revenues, expenses, and net income or loss of a nonprofit organization over a specific period. It reflects the organization's profitability and performance in generating revenue and managing expenses.

#### 12. Cash Flow Statement

A cash flow statement is a financial statement that shows the inflows and outflows of cash and cash equivalents of a nonprofit organization during a specific period. It helps assess the organization's ability to generate cash and meet its financial obligations.

#### 13. Statement of Changes in Net Assets

The statement of changes in net assets is a financial statement that shows the changes in the net assets of a nonprofit organization over a specific period. It includes revenues, expenses, gains, losses, and other transactions that affect the organization's overall financial position.

#### 14. Key Performance Indicators (KPIs)

Key performance indicators are measurable metrics that reflect the performance and effectiveness of a nonprofit organization in achieving its goals. They can include financial ratios, program outcomes, fundraising results, and other key indicators of success.

#### 15. Financial Ratios

Financial ratios are quantitative measures that provide insights into the financial health and performance of a nonprofit organization. They can include liquidity ratios, solvency ratios, profitability ratios, efficiency

ratios, and other ratios that help assess different aspects of financial management.

#### 16. Fund Accounting

Fund accounting is a method of accounting used by nonprofit organizations to track and report financial transactions related to specific funds or programs. It helps ensure proper allocation of resources, transparency in financial reporting, and compliance with donor restrictions.

#### 17. Restricted Funds

Restricted funds are funds received by a nonprofit organization with specific restrictions on their use. Donors or grantors may designate how the funds should be used, such as for a particular program, project, or purpose, and the organization must comply with these restrictions.

#### 18. Unrestricted Funds

Unrestricted funds are funds received by a nonprofit organization without specific restrictions on their use. The organization has the flexibility to allocate these funds to support its general operations, programs, or initiatives based on its needs and priorities.

#### 19. Donor Restrictions

Donor restrictions are conditions imposed by donors on how their contributions to a nonprofit organization should be used. These restrictions can affect the organization's financial reporting, budgeting, and decision-making, as it must comply with the donors' wishes.

#### 20. Grant Compliance

Grant compliance refers to the nonprofit organization's adherence to the terms and conditions of grants received from government agencies, foundations, or other funders. It involves meeting reporting requirements, using the funds for their intended purposes, and maintaining proper documentation to demonstrate compliance.

#### 21. Program Evaluation

Program evaluation is the process of assessing the effectiveness, efficiency, and impact of a nonprofit organization's programs and services. It involves collecting and analyzing data, measuring outcomes, and using evaluation findings to improve program performance and demonstrate results to stakeholders.

#### 22. Financial Sustainability

Financial sustainability refers to the nonprofit organization's ability to generate and manage financial resources effectively to support its mission and operations in the long term. It involves diversifying funding sources, building reserves, managing risks, and adapting to changes in the operating environment.

#### 23. Budgeting

Budgeting is the process of planning and allocating financial resources to support the activities and goals of a nonprofit organization. It involves estimating revenues, identifying expenses, setting priorities, and monitoring financial performance to ensure that the organization operates within its financial means.

#### 24. Cash Management

Cash management is the process of optimizing the inflows and outflows of cash within a nonprofit

organization to ensure adequate liquidity and efficient use of funds. It involves managing cash flow, monitoring cash balances, investing surplus funds, and minimizing the risk of cash shortages.

#### 25. Risk Management

Risk management is the process of identifying, assessing, and mitigating risks that could impact the financial health and operations of a nonprofit organization. It involves analyzing risks, developing risk management strategies, and implementing controls to protect the organization from potential threats.

#### 26. Internal Controls

Internal controls are policies, procedures, and practices implemented by a nonprofit organization to safeguard its assets, ensure financial accuracy, and prevent fraud or mismanagement. They help maintain transparency, accountability, and compliance with relevant laws and regulations.

#### 27. Compliance

Compliance refers to the nonprofit organization's adherence to legal, regulatory, and ethical standards governing its operations and financial activities. It involves complying with tax laws, reporting requirements, accounting standards, fundraising regulations, and other obligations to maintain good standing and credibility.

#### 28. Audit

An audit is a formal examination and verification of the financial records, transactions, and controls of a nonprofit organization by an independent auditor. It provides assurance on the accuracy and reliability of the financial information reported by the organization and helps identify areas for improvement.

#### 29. External Stakeholders

External stakeholders are individuals, organizations, or groups outside the nonprofit organization that have an interest or influence in its activities, decisions, or outcomes. They can include donors, funders, government agencies, partners, beneficiaries, regulators, and the general public.

#### 30. Internal Stakeholders

Internal stakeholders are individuals or groups within the nonprofit organization who have a direct interest or involvement in its operations, programs, and financial management. They can include board members, staff, volunteers, donors, and other individuals who contribute to the organization's success.

#### 31. Financial Transparency

Financial transparency is the practice of openly and accurately disclosing financial information and activities of a nonprofit organization to its stakeholders. It involves providing clear, timely, and accessible financial reports, disclosures, and communications to promote trust, accountability, and informed decision-making.

#### 32. Governance

Governance refers to the structures, processes, and practices that guide the decision-making, oversight, and accountability of a nonprofit organization. It involves the board of directors, executive leadership, policies, procedures, and mechanisms that ensure effective management, compliance, and sustainability.

#### 33. Board of Directors

The board of directors is a group of individuals elected or appointed to oversee the governance, strategic direction, and fiduciary responsibilities of a nonprofit organization. The board provides guidance, sets policies, monitors performance, and ensures accountability to stakeholders.

#### 34. Fiduciary Duty

Fiduciary duty is the legal obligation of the board of directors and officers of a nonprofit organization to act in the best interests of the organization, its mission, and its stakeholders. It involves loyalty, care, prudence, and integrity in decision-making, financial management, and compliance with laws and regulations.

#### 35. Financial Literacy

Financial literacy is the knowledge, skills, and understanding of financial concepts, tools, and practices needed to make informed decisions and manage financial resources effectively. It is essential for board members, staff, and volunteers of nonprofit organizations to promote financial health and sustainability.

#### 36. Capacity Building

Capacity building is the process of strengthening the organizational capacity, resources, and capabilities of a nonprofit organization to enhance its effectiveness, sustainability, and impact. It involves developing leadership, governance, management, fundraising, and programmatic skills to support the organization's growth and success.

#### 37. Collaboration

Collaboration is the act of working together with other individuals, organizations, or stakeholders to achieve common goals, share resources, and maximize impact. Nonprofit organizations often collaborate with partners, funders, government agencies, and community groups to address complex social issues and create positive change.

#### 38. Strategic Planning

Strategic planning is the process of setting goals, priorities, and strategies to guide the future direction and activities of a nonprofit organization. It involves assessing the internal and external environment, identifying opportunities and challenges, and developing a roadmap for achieving the organization's mission and vision.

#### 39. Stakeholder Engagement

Stakeholder engagement is the process of involving and communicating with stakeholders to build relationships, gather input, and address their needs and interests. It involves listening to stakeholders, sharing information, seeking feedback, and involving them in decision-making to enhance transparency, trust, and accountability.

#### 40. Impact Measurement

Impact measurement is the process of assessing and quantifying the social, environmental, and economic outcomes of a nonprofit organization's programs and activities. It involves defining indicators, collecting data, analyzing results, and reporting on the organization's impact to demonstrate accountability and inform decision-making.

#### 41. Financial Due Diligence Checklist

A financial due diligence checklist is a tool used to guide the assessment of a nonprofit organization's financial health and performance. It includes a list of key documents, data, and information to review, such as financial statements, budgets, grants, contracts, policies, and other relevant materials.

#### 42. Financial Sustainability Plan

A financial sustainability plan is a strategic roadmap developed by a nonprofit organization to ensure its long-term financial health and stability. It includes goals, strategies, actions, and indicators to enhance revenue diversification, cost efficiency, risk management, and fundraising effectiveness.

#### 43. Grantmaking

Grantmaking is the process of providing financial support, resources, or assistance to nonprofit organizations, projects, or initiatives by grantmakers, such as foundations, government agencies, corporations, and individual donors. It involves reviewing proposals, awarding grants, monitoring performance, and evaluating impact to achieve philanthropic goals.

#### 44. Impact Investing

Impact investing is the practice of making investments that generate positive social or environmental impact in addition to financial returns. It involves deploying capital to support nonprofit organizations, social enterprises, and projects that address pressing social issues, promote sustainability, and create shared value.

#### 45. Social Return on Investment (SROI)

Social return on investment is a methodology used to measure and quantify the social, environmental, and economic value created by a nonprofit organization's activities. It involves assessing outcomes, costs, benefits, and impacts to calculate the return on investment in terms of social change, community development, and stakeholder value.

#### 46. Financial Resilience

Financial resilience is the ability of a nonprofit organization to adapt, recover, and thrive in the face of financial challenges, uncertainties, and disruptions. It involves building reserves, diversifying revenue sources, managing risks, and developing contingency plans to ensure sustainability and continuity of operations.

#### 47. Financial Management Software

Financial management software is a technology tool used by nonprofit organizations to streamline and automate financial processes, transactions, reporting, and analysis. It helps improve efficiency, accuracy, transparency, and compliance in managing financial resources and operations.

#### 48. Endowment

An endowment is a fund established by a nonprofit organization to support its mission and operations through investment income. The principal amount is preserved, while the earnings are used to fund programs, services, and activities in perpetuity, providing long-term financial sustainability.

#### 49. Donor Stewardship

Donor stewardship is the practice of cultivating, engaging, and recognizing donors to build relationships, trust, and loyalty with the nonprofit organization. It involves acknowledging contributions, providing updates on impact, involving donors in activities, and expressing gratitude for their support to enhance donor retention and engagement.

#### 50. Fundraising Strategy

A fundraising strategy is a plan developed by a nonprofit organization to raise funds, attract donors, and generate revenue to support its mission and programs. It includes setting goals, identifying target audiences, selecting fundraising methods, and implementing tactics to achieve fundraising success.

#### 51. Financial Reporting

Financial reporting is the process of preparing and presenting financial information and statements of a nonprofit organization to stakeholders, including donors, board members, funders, regulators, and the public. It involves complying with accounting standards, disclosing financial performance, and providing transparency on the organization's financial health.

#### 52. Tax Compliance

Tax compliance refers to the nonprofit organization's adherence to tax laws, regulations, and reporting requirements imposed by federal, state, and local authorities. It involves filing tax returns, paying taxes, maintaining records, and complying with tax-exempt status rules to ensure legal and financial compliance.

#### 53. Charitable Solicitation

Charitable solicitation is the process of requesting donations, contributions, or support from individuals, corporations, foundations, and other donors on behalf of a nonprofit organization. It involves fundraising campaigns, events, appeals, and communications to attract donors and raise awareness of the organization's mission and impact.

#### 54. Financial Ethics

Financial ethics are principles, values, and standards that guide the ethical conduct and decision-making of a nonprofit organization in its financial management and operations. It involves integrity, honesty, transparency, accountability, and responsibility in handling financial resources, transactions, and relationships with stakeholders.

#### 55. Impact Assessment

Impact assessment is the process of evaluating the social, environmental, and economic effects of a nonprofit organization's programs, initiatives, and investments. It involves collecting data, measuring outcomes, analyzing impacts, and reporting results to demonstrate accountability, inform decision-making, and improve performance.

#### 56. Cost Effectiveness

Cost effectiveness is the ability of a nonprofit organization to achieve its goals and outcomes efficiently and economically with the available resources. It involves optimizing costs, maximizing impact, and balancing quality and quantity to deliver value to stakeholders and support financial sustainability.

#### 57. Financial Modeling

Financial modeling is the process of creating mathematical representations of a nonprofit organization's financial situation, projections, and scenarios to support decision-making and planning. It involves analyzing data, forecasting trends, testing assumptions, and simulating outcomes to guide strategic and operational choices.

#### 58. Collaboration Agreements

Collaboration agreements are formal contracts or agreements between nonprofit organizations, partners, funders, or stakeholders to define roles, responsibilities, expectations, and terms of collaboration. They outline objectives, activities, resources, and outcomes to ensure effective teamwork, communication, and accountability in joint initiatives.

#### 59. Financial Forecasting

Financial forecasting is the process of projecting future financial performance, outcomes, and trends of a nonprofit organization based on historical data, assumptions, and external factors. It helps anticipate challenges, identify opportunities, set goals, and make informed decisions to support financial planning and management.

#### 60. Internal Audit

An internal audit is a systematic review and assessment of the financial controls, processes, and operations of a nonprofit organization by an internal audit team or department. It helps identify risks, weaknesses, inefficiencies, and opportunities for improvement to enhance governance, compliance, and performance.

#### 61. Grant Management

Grant management is the process of administering, monitoring, and reporting on grants received by a nonprofit organization from funders, donors, or government agencies. It involves compliance with grant requirements, tracking expenses, documenting outcomes, and communicating with grantmakers to ensure effective use of funds and achievement of goals.

#### 62. Financial Benchmarking

Financial benchmarking is the practice of comparing the financial performance, ratios, and metrics of a nonprofit organization with similar organizations, industry standards, or best practices to assess its competitiveness, efficiency, and effectiveness. It helps identify strengths, weaknesses, opportunities, and threats to inform strategic decision-making and performance improvement.

#### 63. Board Governance Committee

The board governance committee is a subcommittee of the board of directors responsible for overseeing governance practices, policies, and processes of a nonprofit organization. It ensures compliance with bylaws, ethical standards, legal requirements, and best practices to promote transparency, accountability, and integrity in governance.

#### 64. Financial Due Diligence Process

The financial due diligence process is a systematic investigation and analysis of the financial health, risks, and opportunities of a nonprofit organization before entering into a partnership, merger, acquisition, or

other financial transaction. It involves reviewing financial documents, conducting interviews, assessing controls, and identifying issues to mitigate financial and operational risks.

#### 65. Investment Policy

An investment policy is a set of guidelines, principles, and procedures established by a nonprofit organization to govern the management and allocation of its investment assets. It includes objectives, risk tolerance, asset allocation